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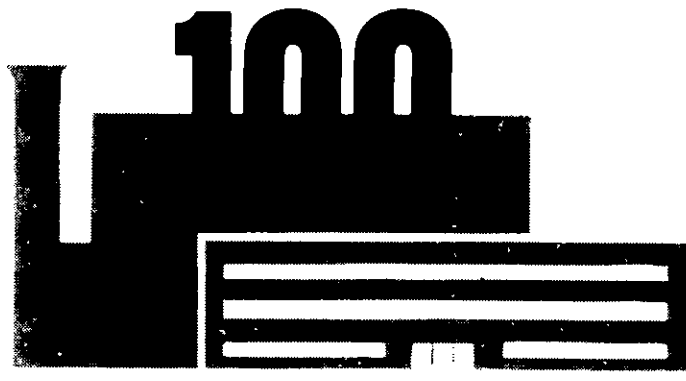
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OSD
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DEFENSE
HEADQUARTERS
SERVICES

100 COMPANIES
RECEIVING THE LARGEST DOLLAR VOLUME
OF PRIME CONTRACT AWARDS

Fiscal Year 1989



189



DIRECTORATE FOR INFORMATION
OPERATIONS AND REPORTS (DIOR)

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INTRODUCTION

This report presents summary data on the 100 companies and their subsidiaries receiving the largest dollar volume of Department of Defense (DoD) prime contract awards during fiscal year (FY) 1989. Table 1, (page 7) lists the 100 companies in alphabetical order and gives their associated rank. Table 2 (page 9) identifies the parent companies in rank order, with their subsidiaries, and gives the total net value of awards for both the parent company and its subsidiaries. In many cases, the parent company receives no awards itself but appears on the list because of its subsidiaries. Table 2 also shows what percent of the total awards each company's awards represent as well as the cumulative percent represented by all companies.

NOTES ON COVERAGE

Data in this report reflect the net value of both debit and credit procurement actions over \$25,000; e.g. the value of a terminated contract or other downward adjustment to a contract is deducted from a firm's total award amount, while modifications and other positive adjustments are treated as increases. Procurement actions include definitive contracts, the obligated portions of letter contracts, job orders, task orders, delivery orders, and any other orders against existing contracts. Research and development, services, construction, and supply and equipment contracts, worldwide, are included.

The report does not include those parts of indefinite quantity contracts that have not been translated into specific orders to business firms, or those contracts that have not yet become mutually binding agreements between the government and the company. The company totals do not include contracts made by other U.S. Government agencies and financed with Department of Defense funds or contracts awarded in foreign nations through their respective governments.

DATA RELATING TO COMPANIES IN THIS PUBLICATION ARE SUBJECT TO THE ACCURACY OF THE DUN & BRADSTREET CORPORATION'S DATA UNIVERSAL NUMBERING SYSTEM AND ITS ABILITY TO DESCRIBE RELATIONSHIPS OF COMPANIES.

HIGHLIGHTS

Department of Defense prime contract awards over \$25,000 totaled \$129.0 billion during FY 1989, \$8.0 billion less than in FY 1988. The 100 firms and their subsidiaries receiving the largest amount of DoD contracts in FY 1989 received \$85.6 billion or 66.4 percent of this amount, primarily for aircraft, missile/space systems, ships, and electronics & communications equipment. In FY 1988 the top 100 companies received \$90.1 billion or 65.8 percent of all awards.

Exhibit A below shows that the first five companies received 22.3 percent of the total received by all companies in FY 1989, compared with 21.4 percent during FY 1988. The company ranked as number one during FY 1989, McDonnell Douglas Corp., also ranked as number one last year with awards of \$8.6 billion during FY 1989 as compared with \$8.0 billion last year. The smallest total amount received by a company in the FY 1989 Table 2 was \$110 million, compared to \$129 million in FY 1988.

Exhibit A

COMPANY POSITION	Percent of Total			
	FY 1989	FY 1988	FY 1987	FY 1986
1st	6.7%	5.8%	5.4%	5.5%
2nd	5.3	4.8	4.9	4.7
3rd	4.5	4.1	4.1	4.5
4th	2.9	3.7	3.9	3.8
5th	2.9	3.0	2.9	3.5
TOTAL 1-5	22.3	21.4	21.2	22.0
6-10	12.2	12.6	12.7	13.1
11-25	15.1	15.7	16.6	14.9
TOTAL 1-25	49.6	49.7	50.5	50.0
26-50	9.4	8.5	9.3	9.8
51-75	4.7	4.7	4.6	4.8
76-100	2.7	2.9	2.5	3.1
TOTAL 1-100	66.4%	65.8%	66.9%	67.7%

Changes in the Top 100 Companies, FY 1988 To FY 1989

Eighteen companies which did not appear on the list last year are among the top 100 companies this year. (See Exhibit B below.) Of these, one appears in position 29, one in position 31, and the balance between 60 and 100. The companies which appeared on the FY 1988 list which did not appear on this year's list are also shown in Exhibit B. Companies are considered as appearing on the list in both years despite mergers, acquisitions, divestitures, and name changes if a major component of a newly constituted company or the newly constituted company itself made the list as a component of a company in the top 100 in the prior year.

Exhibit B

Companies Listed in FY 1989 But not in FY 1988

Astronautics Corp. of America 1/
Bechtel Group, Inc.
Brunswick Corp.
CAE Industries, Ltd. 2/
Continental Maritime Industries
Delta Dental Plan of California
Foundation Health Corp.
General Instrument Corp.
Johnson Controls, Inc. 3/
Logicon, Inc.
Mason Co., The De
McDonnell Douglas,
General Dynamics JV
Montedison SPA
Navcom Defense Electronics, Inc.
Nisshin Service Co. Ltd.
Peterson Builders, Inc.
Philip Morris Companies, Inc.
Smith's Industries, PLC

Companies Listed in FY 1988 But not in FY 1989

Bahrain National Oil
Black River Constructors
Braintree Maritime Corp.
Bundesamt Fuer Wehrtechik
CRS Sirrinc Metcalf & Eddy JV
Daimler Benz North America
Day and Zimmerman, Inc.
Figgie International, Inc.
General Electric Co. PLC
Honeywell Bull AG
Motor Oil Hellas Corinth Refinery
Pan Am Corp.
Phelps, Inc.
Royal Ordnance Ammunition PLC
Singer Co.
Texaco, Inc.
Tiger International, Inc. 4/
United Industrial Corp.

- 1/ Astronautics Corp. of America acquired Kearfott Guidance division of The Singer Co.
- 2/ CAE Industries, Ltd. acquired the Link Simulation division of The Singer Co.
- 3/ Johnson Controls, Inc. acquired Pan Am World World Services from Pan Am Corp.
- 4/ Tiger International acquired by Federal Express Corp.

Some of the other major changes during this year were the acquisition of Kraft, Inc. by Philip Morris Companies; acquisition of Fairchild Weston Systems by Loral Corp.; acquisition of Gould, Inc. by Nippon Mining Co., Ltd.; acquisition of Emhart Corp. by Black and Decker Corp; and the name change of Morton Thiokol, Inc. back to Thiokol Corp.

Primary Procurement Categories of the Top 100 Companies

Although the contract work of many companies on the list includes more than one procurement category, each company has been assigned in Exhibit C (below) to the procurement category that accounts for its largest dollar volume of DoD awards; for example, General Electric Co. is a multi-industry company producing electronic and communications equipment and industrial and consumer products. For this exhibit, it has been assigned to "Aircraft", the procurement category accounting for its largest dollar volume of DoD contract awards.

Exhibit C

Procurement Category	Number of Companies		
	FY 1989	FY 1988	Change
Aircraft	16	18	-2
Missiles	18	15	+3
Ships	9	6	+3
Tank-Automotive	3	4	-1
Ammunition	5	6	-1
Electronics	24	23	+1
Services	13	13	-
Construction	2	3	-1
Petroleum	7	10	-3
Weapons	0	1	-1
Subsistence	0	0	-
All Other	3	1	+2

Top 10 Companies

The top 10 companies during FY 1989 are listed in Exhibit D by rank, along with its FY 1988 rank and the dollar value of the awards it received in both FY 1989 and FY 1988. Exhibit E (page 5) describes the major products of these 10 companies.

Exhibit D

RANK		COMPANY NAME	AWARDS (In Billions)	
1989	1988		1989	1988
1	1	McDonnell Douglas Corp.	\$8.6	\$8.0
2	2	General Dynamics Corp..	7.0	6.5
3	3	General Electric Co.	5.8	5.7
4	5	Raytheon Co.	3.8	4.1
5	7	General Motors Corp.	3.7	3.6
6	8	Lockheed Corp.	3.7	3.5
7	9	United Technologies Corp.	3.6	3.5
8	6	Martin Marietta Corp.	3.3	3.7
9	10	Boeing Co., The	2.9	3.0
10	11	Grumman Corp.	2.4	2.8

Exhibit E

<u>COMPANY</u>	<u>MAJOR PRODUCTS</u>
1. McDonnell Douglas Corp.	F-18 HORNET, F-15 EAGLE, T-45 GOSHAWK, AH-64 APACHE, and AV-8 HARRIER aircraft. TOMAHAWK and HARPOON missile systems. RDT&E for C17 aircraft, missile/space systems, and electronics/communication equipment.
2. General Dynamics Corp.	F-16 FALCON fighter aircraft. Nuclear submarines. M-1 tank. TOMAHAWK, STINGER, RIM-66 standard missiles, and SPARROW missile systems. MK-15 close-in weapon system.
3. General Electric Co.	AGIS and Trident missile systems. F-100 and F-110 engines. Nuclear reactors for submarines. Underwater sound equipment. RDT&E for missile/space systems, ships, aircraft, and electronics/communication equipment.
4. Raytheon Co.	PATRIOT, HAWK, TRIDENT, AMRAAM, AEGIS, RIM-66 standard missiles, and PHOENIX missile systems and components. RDT&E electronics/communication equipment and missile and space systems. Underwater Sound Equipment.
5. General Motors Corp.	AMRAAM, MAVERICK, TOW, and PHOENIX missile systems. RDT&E TRIDENT missile system. Components MK-48 Torpedo. Vehicular Power Transmission Components for M-1 Tank. Construction of Electronics and Communication Facility.

Exhibit E (Concluded)

<u>COMPANY</u>	<u>MAJOR PRODUCTS</u>
6. Lockheed Corp.	TRIDENT missile system. C-130 HERCULES, M/R of S-3 VIKING and P-3 ORION aircraft. RDT&E for missile/space systems, aircraft, and electronics/ communication equipment.
7. United Technologies Corp.	F-100, J-52, and F-101 aircraft engines. UH-60 BLACKHAWK, SH-60 SEAHAWK, and CH-53 Sea Stallion helicopters. RDT&E and M/R of aircraft.
8. Martin Marietta Corp.	RDT&E for TITAN missile systems. A-64 APACHE aircraft. HELLFIRE Modular Missile System. Miscellaneous aircraft accessories and components. Ammunition.
9. Boeing Co., Inc. The	VSX and CHINOOK aircraft. M&R, miscellaneous equipment, management services, etc. for B-52 STRATOFORTRESS, C-135 STRATOLIFTER, E-3A and H-46 Sea Knight aircraft. CH-47 CHINOOK helicopter. MX-missile components and subsystems.
10. Grumman Corp.	F-14 TOMCAT, E-2 HAWKEYE, and EA-6B PROWLER aircraft. RDT&E for aircraft, missile and space systems, and electronic and communications equipment. M&R of A-6 INTRUDER aircraft.

TABLE 1
INDEX OF 100 PARENT COMPANIES WHICH
RECEIVED THE LARGEST DOLLAR VOLUME OF
PRIME CONTRACT AWARDS

FISCAL YEAR 1989

R A N K	PARENT COMPANY	R A N K	PARENT COMPANY
56	AEROSPACE CORPORATION	16	INTERNATIONAL BUS MCHS CORP
23	ALLIED SIGNAL INC	90	ITT & VARO JV
36	AMERICAN TELE & TELG COMPANY	19	ITT CORPORATION
86	AMOCO CORPORATION	48	JOHNS HOPKINS UNIVERSITY
80	ARVIN INDUSTRIES INC	60	JOHNSON CONTROLS INC
62	ASTRONAUTICS CORP AMERICA	76	KAMAN CORPORATION
46	ATLANTIC RICHFIELD COMPANY	15	LITTON INDUSTRIES INC
24	AVONDALE INDUSTRIES INC	6	LOCKHEED CORPORATION
65	BATH HOLDING CORPORATION	88	LOGICON INC
89	BECHTEL GROUP INC	37	LORAL CORPORATION
32	BELL BOEING JV	27	LTV CORPORATION
73	BLACK & DECKER CORPORATION THE	8	MARTIN MARIETTA CORPORATION
9	BOEING COMPANY THE	64	MASON COMPANY THE
95	BRUNSWICK CORPORATION	41	MASSACHSTTS INST OF TECHNOLOGY
72	C A E INDUSTRIES LTD	1	MC DONNELL DOUGLAS CORPORATION
34	CFM INTERNATIONAL INC	31	MC DONNELL DGLS GEN DYNAMCS JV
55	CHEVRON CORPORATION	78	MIP INSTANDSETZUNGSBETRIC
81	CHRYSLER CORPORATION	43	MITRE CORPORATION
66	COASTAL CORPORATION THE	84	MOBIL CORPORATION
59	COMPUTER SCIENCES CORPORATION	71	MONTEDISON SPA
83	CONTEL CORPORATION	42	MORRISON KNUDSEN CORPORATION
98	CONTINENTAL MARITIME INDS	44	MOTOROLA INC
68	CONTROL DATA CORPORATION	92	NAVCOM DEFENSE ELECTRONICS INC
82	CSX CORPORATION	100	NISSHIN SERVICE CO LTD
94	DELTA DNTL PLAN OF CALIFORNIA	30	NORTHROP CORPORATION
77	DIGITAL EQUIPMENT CORPORATION	38	OLIN CORPORATION
87	DRAPER CHARLES STARK LAB INC	45	OSHKOSH TRUCK CORPORATION
50	DYNCORP	47	PENN CENTRAL CORPORATION
58	E SYSTEMS INC	67	PETERSON BUILDERS INC
85	EASTMAN KODAK COMPANY	97	PHILIP MORRIS COMPANIES INC
54	EATON CORPORATION	63	PHILIPS GLOEILAMPENFABRIEKEN
74	EG&G INC	4	RAYTHEON COMPANY
61	EMERSON ELECTRIC CO	12	ROCKWELL INTERNATIONAL CORP
53	EXXON CORPORATION	70	ROLLS ROYCE PLC
25	FMC CORPORATION	52	ROYAL DUTCH PETROLEUM COMPANY
28	FORD MOTOR COMPANY	40	SCIENCE APPLICATIONS INTL CORP
96	FORSTMANN LITTLE & CO	51	SEQUA CORPORATION
29	FOUNDATION HEALTH CORPORATION	79	SMITHS INDUSTRIES PLC
26	GENCORP INC	91	SUNDSTRAND CORPORATION
2	GENERAL DYNAMICS CORPORATION	49	TELEDYNE INC
3	GENERAL ELECTRIC CO	21	TENNECO INC
99	GENERAL INSTRUMENT CORP DEL	20	TEXAS INSTRUMENTS INCORPORATED
5	GENERAL MOTORS CORPORATION	22	TEXTRON INC
10	GRUMMAN CORPORATION	35	THIOKOL CORPORATION
11	GTE CORPORATION	17	TRW INC
57	HARRIS CORPORATION	18	UNISYS CORPORATION
39	HARSCO CORPORATION	7	UNITED TECHNOLOGIES CORP
33	HERCULES INCORPORATED	13	WESTINGHOUSE ELECTRIC CORP
93	HEWLETT PACKARD COMPANY	75	WESTMARK SYSTEMS INC
14	HONEYWELL INC	69	ZENITH ELECTRONICS CORPORATION

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TABLE 2
100 COMPANIES AND THEIR SUBSIDIARIES LISTED ACCORDING TO
NET VALUE OF PRIME CONTRACT AWARDS

FISCAL YEAR 1989

R A N K	COMPANIES	THOUSANDS OF DOLLARS	PERCENT OF TOTAL	CUMULATIVE PERCENT OF TOTAL
	TOTAL	128,958,161	100.00	100.00
	TOTAL, 100 COMPANIES/SUBSIDIARIES	85,604,136	66.38	66.38
1	MC DONNELL DOUGLAS CORPORATION MC DONNELL DOUGLAS HELICOPTER MC DONNELL DOUGLAS INCO INC MC DONNELL DOUGLAS INFO SYS CO MC DONNELL DOUGLAS TRNG SYS MC DONNELL DOUGLAS ASTRONAUTIC	7,728,306 775,861 5,343 900 39,701 <u>67,091</u>		
	TOTAL	8,617,202	6.68	5.68
2	GENERAL DYNAMICS CORPORATION CESSNA AIRCRAFT COMPANY INC	6,875,874 <u>23,335</u>		
	TOTAL	6,899,209	5.34	12.03
3	GENERAL ELECTRIC CO CANADIAN GENERAL ELECTRIC CO ELANO CORPORATION GELCO CORPORATION GENERAL ELECTRIC BASE SUPPORT MANAGMENT TCHNCAL SVCS CMPNY REUTER STOKES INC DEL TRANSPORT INTERNATIONAL POOL	5,760,148 330 1,375 809 1,852 6,129 64 321		
	TOTAL	5,771,028	4.47	16.50
4	RAYTHEON COMPANY BEECH AEROSPACE SERVICES INC BEECH AIRCRAFT CORPORATION INDIANA BEECHCRAFT INC RAYTHEON SERVICE COMPANY RAYTHEON TECH ASST CO INC RAYTHN MDTRRN SSIMS CMPNY SEDCO SYSTEMS INC SWITCHCRAFT INC UNITED ENGINEERS & CONSTRS	3,441,868 88,608 104,304 284 95,768 70 5,708 795 614 <u>22,802</u>		
	TOTAL	3,760,681	2.91	19.42
5	GENERAL MOTORS CORPORATION ADAM OPEL AKTIENGESELLSCHAFT AMI INSTRUMENTS INC DELCO ELECTRONICS CORPORATION ELECTRONIC DATA SYSTEMS CORP G M HUGHES ELECTRONICS CORP HUGHES AIRCRAFT COMPANY M/A-COM TELECOMMUNICATIONS	486,484 30 200 7,172 175,452 7,195 3,014,936 <u>38</u>		
	TOTAL	3,691,507	2.86	22.28

TABLE 2 (CONTINUED)
100 COMPANIES AND THEIR SUBSIDIARIES LISTED ACCORDING TO
NET VALUE OF PRIME CONTRACT AWARDS

FISCAL YEAR 1989

R A N K	COMPANIES	THOUSANDS OF DOLLARS	PERCENT OF TOTAL	CUMULATIVE PERCENT OF TOTAL
6	LOCKHEED CORPORATION ANALYTIX ELECTRONIC SYSTEMS LOCKHEED AEROMOD CENTER INC LOCKHEED AEROPARTS INC LOCKHEED ELECTRONICS CO LOCKHEED ENGRG & MGT SVCS CO LOCKHEED MISSILES & SPACE CO LOCKHEED SPACE OPRTONS CMPANY METIER INC MURDOCK ENGINEERING COMPANY SANDERS ASSOCIATES INC TOTAL	1,312,882 6,280 1,547 1,269 38,205 2,400 2,087,889 1,799 717 13,784 184,775 3,651,547	2.83	25.11
7	UNITED TECHNOLOGIES CORP ADAPTIVE OPTICS ASSOCIATES CARRIER CORPORATION HAMILTON STANDARD ELECTRONICS INTERNATIONAL FUEL CELLS CORP NORDEN SYSTEMS INC OTIS ELEVATOR COMPANY SIKORSKY INTNL PRODUCTS UNITED SPACE BOOSTERS INC UNITED TCHNLGIES CTRL SYSTEMS UNITED TECHNOLOGIES OPT SYSTEMS UNITED TECH AUTO GROUP OPRTNS TOTAL	3,338,780 502 2,252 88 1,425 169,326 69 42,000 110 1,100 32 608 3,556,292	2.75	27.87
8	MARTIN MARIETTA CORPORATION INTERNATIONAL LIGHT METALS TOTAL	3,336,504 51 3,336,555	2.58	30.46
9	BOEING COMPANY THE ARGOSYSTEMS INC BOEING ELECTRONICS INC TOTAL	2,844,638 23,654 124 2,868,416	2.22	32.68
10	GRUMMAN CORPORATION GRUMMAN AEROSPACE CORPORATION GRUMMAN DATA SYSTEMS CORP GRUMMAN HOUSTON CORPORATION GRUMMAN SYSTEMS SUPPORT CORP TOTAL	27,118 2,297,912 47,727 349 33 2,373,139	1.84	34.52

TABLE 2 (CONTINUED)
100 COMPANIES AND THEIR SUBSIDIARIES LISTED ACCORDING TO
NET VALUE OF PRIME CONTRACT AWARDS

FISCAL YEAR 1989

R A N K	COMPANIES	THOUSANDS OF DOLLARS	PERCENT OF TOTAL	CUMULATIVE PERCENT OF TOTAL
17	TRW INC ESL INCORPORATED T R W ELECTRONIC PRODUCTS INC TOTAL	1,224,096 68,247 1,211 <hr/> 1,293,554	1.00	43.61
18	UNISYS CORPORATION SYSTEM DEVELOPMENT CORPORATION TIMEPLEX INC UNISYS CANADA INC UNISYS PERIPHERALS CORPORATION TOTAL	1,158,189 81,996 3,888 464 84 <hr/> 1,244,621	0.96	44.57
19	ITT CORPORATION FEDERAL ELECTRIC CORPORATION FELEC SERVICES INC ITT ARCTIC SERVICES INC ITT BASE SERVICES INC ITT DIALCOM INC ITT GILFILLAN SHERATON CORPORATION THE TOTAL	762,986 120,587 127,926 5,083 5,602 100 140,999 39 <hr/> 1,163,322	0.90	45.48
20	TEXAS INSTRUMENTS INCORPORATED TEXAS INSTRUMENTS ASIA LIMITED TOTAL	945,494 767 <hr/> 946,261	0.73	46.21
21	TENNECO INC CASE J I COMPANY MONROE AUTO EQUIPMENT COMPANY NEWPORT NEWS INDUSTRIAL CORP NEWPORT NEWS SHPBLDING DRYDOCK TOTAL	25 26,335 26 11 889,496 <hr/> 915,893	0.71	46.92
22	TEXTRON INC AIRFOIL TEXTRON AVCO CORPORATION AVCO RESEARCH LABORATORY INC BABCO INDUSTRIES INC BELL HELICOPTER INTERNATIONAL BELL HELICOPTER TEXTRON INC CADILLAC GAGE TEXTRON INC EX CELL O CORPORATION H R TEXTRON INC NORWOOD PRECISION PDTS TEXTRON TEXTRON LYCOMING TOTAL	94,596 2,716 394,593 34,134 2,511 2,647 331,258 12,852 12,769 18,608 956 813 <hr/> 908,453	0.70	47.62

TABLE 2 (CONTINUED)
100 COMPANIES AND THEIR SUBSIDIARIES LISTED ACCORDING TO
NET VALUE OF PRIME CONTRACT AWARDS

FISCAL YEAR 1989

R A N K	COMPANIES	THOUSANDS OF DOLLARS	PERCENT OF TOTAL	CUMULATIVE PERCENT OF TOTAL
23	ALLIED SIGNAL INC ALLIED SIGNAL AEROSPACE CO SIGNAL RESEARCH CENTER INC UOP INC	199,539 705,444 555 101 <hr/> 905,639	0.70	48.33
	TOTAL			
24	AVONDALE INDUSTRIES INC AVONDALE GULFPORT MARINE	832,161 46,816 <hr/> 878,977	0.68	49.01
	TOTAL			
25	FMC CORPORATION LINK BELT CONSTRUCTION EQP CO	793,953 1,875 <hr/> 795,828	0.61	49.63
	TOTAL			
26	GENCORP INC AEROJET AEROJET ELECTRO SYSTEMS AEROJET ORDNANCE AEROJET TECHSYSTEMS	199,525 306,208 280,990 531 1,480 <hr/> 788,734	0.61	50.24
	TOTAL			
27	LTV CORPORATION AM GENERAL CORPORATION LTV AEROSPACE & DEF CO LTV ENERGY PROD	7,311 215,095 533,167 1,461 <hr/> 757,034	0.58	50.82
	TOTAL			
28	FORD MOTOR COMPANY BDM CORPORATION BDM INTERNATIONAL INC BDM MANAGEMENT SERVICES CO BDM SERVICES COMPANY FORD AEROSPACE COMMCTIONS CORP	1,474 8,678 154,902 10,516 11,739 566,702 <hr/> 754,011	0.58	51.41
	TOTAL			
29	FOUNDATION HEALTH CORPORATION	<hr/> 639,309	0.49	51.90
	TOTAL			
30	NORTHROP CORPORATION NORTHROP WRLDWIDE AIRCRAFT SVC	556,112 74,967 <hr/> 631,079	0.48	52.39
	TOTAL			

TABLE 2 (CONTINUED)
100 COMPANIES AND THEIR SUBSIDIARIES LISTED ACCORDING TO
NET VALUE OF PRIME CONTRACT AWARDS

FISCAL YEAR 1989

R A N K	COMPANIES	THOUSANDS OF DOLLARS	PERCENT OF TOTAL	CUMULATIVE PERCENT OF TOTAL
31	MC DONNELL DGLS GEN DYNAMCS JV	620,000		
	TOTAL	620,000	0.48	52.87
32	BELL BOEING JV	552,173		
	TOTAL	552,173	0.42	53.30
33	HERCULES INCORPORATED SIMMONDS PRECISION PRODUCTS	504,280 32,995		
	TOTAL	537,275	0.41	53.72
34	CFM INTERNATIONAL INC	517,276		
	TOTAL	517,276	0.40	54.12
35	THIOKOL CORPORATION OMNECO INC	513,797 192		
	TOTAL	513,989	0.39	54.52
36	AMERICAN TELE & TELG COMPANY	49,537		
	A T & T COMMUNICATIONS INC	4,184		
	A T & T GUILFORD CENTER	25		
	A T & T INFORMATION SYSTEMS	36,582		
	A T & T PARADYNE CORP	2,039		
	A T & T TECHNOLOGIES INC	397,713		
	BELL TELEPHONE LABS INC	60		
	WESTERN ELECTRIC SAUDI ARABI	69		
	TOTAL	490,209	0.38	54.90

TABLE 2 (CONTINUED)
100 COMPANIES AND THEIR SUBSIDIARIES LISTED ACCORDING TO
NET VALUE OF PRIME CONTRACT AWARDS

FISCAL YEAR 1989

R A N K	COMPANIES	THOUSANDS OF DOLLARS	PERCENT OF TOTAL	CUMULATIVE PERCENT OF TOTAL
42	MORRISON KNUDSEN CORPORATION MK FERGUSON COMPANY MORRISON KNUDSEN COMPANY INC MORRISON KNUDSEN ENGINEERS MORRISON KNUDSEN INTL CO MORRISON KNUDSEN SERVICES INC NATIONAL PROJECTS INC NATIONAL STL SHPBLDING CMPANY WESTERN AIRCRAFT MAINTENANCE TOTAL	0 183 27,413 7,820 15,524 1,070 5,656 331,719 145 <hr/> 389,530	0.30	56.87
43	MITRE CORPORATION TOTAL	388,517 <hr/> 388,517	0.30	57.17
44	MOTOROLA INC CODEX CORPORATION MOTOROLA COMMUNICATIONS & ELEC MOTOROLA INFORMATION SYSTEMS TEGAL CORPORATION UNIVERSAL DATA SYSTEMS DEL TOTAL	362,262 3,358 10,827 1,348 357 102 <hr/> 378,254	0.29	57.46
45	OSHKOSH TRUCK CORPORATION TOTAL	360,478 <hr/> 360,478	0.27	57.74
46	ATLANTIC RICHFIELD COMPANY ARCO METALS COMPANY ARCO POWER TECHNOLOGY TOTAL	336,894 27 493 <hr/> 337,414	0.26	58.00
47	PENN CENTRAL CORPORATION G & H TECHNOLOGY INC GK TECHNOLOGIES INCORPORATED MARATHON MFG COMPANY VITRO CORPORATION VITRO SERVICES CORPORATION TOTAL	182 1,603 1,882 6,532 281,004 42,275 <hr/> 333,478	0.25	58.26
48	JOHNS HOPKINS UNIVERSITY TOTAL	328,231 <hr/> 328,231	0.25	58.52

TABLE 2 (CONTINUED)
100 COMPANIES AND THEIR SUBSIDIARIES LISTED ACCORDING TO
NET VALUE OF PRIME CONTRACT AWARDS

FISCAL YEAR 1989

R A N K	COMPANIES	THOUSANDS OF DOLLARS	PERCENT OF TOTAL	CUMULATIVE PERCENT OF TOTAL
49	TELEDYNE INC TELEDYNE EXPLORATION CO TELEDYNE INDUSTRIES INC TOTAL	2,287 62 <u>317,615</u> 319,964	0.24	58.77
50	DYNCORP DYNAIR AVIATION GROUP DYNAIR SYSTEM SERVICES DYNASPAN SERVICES COMPANY DYNCORP APPLIED TECHNOLOGY ITS INTERNATIONAL SERVICE GMBH SEA MOBILITY INC TOTAL	250,703 857 1,052 22,913 22,199 5,607 <u>8,772</u> 312,103	0.24	59.01
51	SEQUA CORPORATION ATLANTIC RESEARCH CORPORATION CHROMALLOY GAS TURBINE CORP CHROMALLOY PRECISION PRODUCTS JANUS SYSTEMS TOTAL	131,091 123,139 55,502 68 <u>1,058</u> 310,858	0.24	59.25
52	ROYAL DUTCH PETROLEUM COMPANY PHIPINAS SHELL PETROLEUM SCALLOP CORP SHELL EASTERN PETROLEUM PTE LT SHELL INTERNATIONAL PETROLEUM SHELL NEDERLAND RAFFINADERE SHELL OIL COMPANY SHOWA SHELL SEIKYU K K TOTAL	0 90 37,055 54 173 26,038 240,665 <u>2,170</u> 306,245	0.23	59.49
53	EXXON CORPORATION ESSO AG ESSO STANDARD OIL SA LTD EXXON SHIPPING CO IMPERIAL OIL CO INC TOTAL	282,196 7,009 460 176 <u>16,378</u> 306,219	0.23	59.72
54	EATON CORPORATION ADDINGTON LABORATORIES INCORPO AMERICAN NUCLEONICS CORP EATON CONSOLIDATED CONTROLS EATON KENWAY INCORPORATED PACIFIC SIERRA RESEARCH CORP TOTAL	291,732 41- 645 1,592 429 <u>10,137</u> 304,494	0.23	59.96

TABLE 2 (CONTINUED)
100 COMPANIES AND THEIR SUBSIDIARIES LISTED ACCORDING TO
NET VALUE OF PRIME CONTRACT AWARDS

FISCAL YEAR 1989

R A N K	COMPANIES	THOUSANDS OF DOLLARS	PERCENT OF TOTAL	CUMULATIVE PERCENT OF TOTAL
55	CHEVRON CORPORATION CHEVRON U S A INC TOTAL	0 <u>303,250</u> 303,250	0.23	60.20
56	AEROSPACE CORPORATION TOTAL	<u>301,430</u> 301,430	0.23	60.43
57	HARRIS CORPORATION INTERSIL INC LANIER BUSINESS PRODUCTS INC LANIER WORLDWIDE INC TOTAL	277,186 3,528 3,144 <u>2,309</u> 286,167	0.22	60.65
58	E SYSTEMS INC SERV AIR INC TOTAL	206,288 <u>77,747</u> 284,035	0.22	60.87
59	COMPUTER SCIENCES CORPORATION TOTAL	<u>249,550</u> 249,550	0.19	61.06
60	JOHNSON CONTROLS INC TOTAL	<u>245,922</u> 245,922	0.19	61.26
61	EMERSON ELECTRIC CO AUTOMATIC SWITCH COMPANY BECKMAN INDUSTRIAL CORP ELECTRONIC NAVIGATION INDS EMERSON POWER TRANSMISSION CO FLOW TECHNOLOGY INC HAZELTINE CORPORATION KRAUTKRAMER BRANSON INC LIEBERT CORPORATION MIDWEST COMPONENTS INC RANTEC DIV EMERSON ELEC CO ROSEMOUNT INC ROSEMOUNT OFFICE SYSTEMS INC SOUTHWEST MOBILE SYSTEMS CORP VACCO INDUSTRIES TOTAL	139,125 357 401 457 109 257 45,276 100 3,183 86 36 15,387 637 32,710 <u>2,831</u> 240,952	0.18	61.44

TABLE 2 (CONTINUED)
100 COMPANIES AND THEIR SUBSIDIARIES LISTED ACCORDING TO
NET VALUE OF PRIME CONTRACT AWARDS

FISCAL YEAR 1989

R A N K	COMPANIES	THOUSANDS OF DOLLARS	PERCENT OF TOTAL	CUMULATIVE PERCENT OF TOTAL
62	ASTRONAUTICS CORP AMERICA KEARFOTT GUIDANCE NAVIG CORP TOTAL	31,139 <u>193,765</u> 224,904	0.17	61.62
63	PHILIPS GLOEILAMPENFABRIEKEN AIRPAK CORP GENERAL ATRONICS CORP MAGNAVOX COMPANY INC MAGNAVOX GOVT & INDSTR ELCTR MAGNAVOX OVERSEAS LTD NEW ENGLAND RESEARCH CENTER NORTH AMERICAN PHILIPS CORP PHILIPS COMPNTS DSCRTE PRD DIV PHILIPS CONSUMER ELECTRONICS PHILIPS ELECTRONIC INSTRUMENTS PHILIPS INFORMATION SYSTEMS CO PHILIPS INTERNATIONAL BV PHILIPS LIGHTING CO PHILIPS MEDICAL SYS NO AMERICA SIGNETICS CO TOTAL	29 1,376 2,499 307 204,371 203 650 551 239 82 5,046 36 798 994 3,164 <u>141</u> 220,486	0.17	61.79
64	MASON COMPANY THE MASON & HANGER ENGINEERING MASON CHAMBERLAIN INC MASON HANGER SILAS MASN INC WV TOTAL	0 2,051 138,905 <u>77,636</u> 218,592	0.16	61.96
65	BATH HOLDING CORPORATION BATH IRON WORKS CORPORATION TOTAL	0 <u>217,783</u> 217,783	0.16	62.13
66	COASTAL CORPORATION THE BELCHER NEW ENGLAND INC BELCHER OIL CO OF NEW YORK BELCHER OIL COMPANY COASTAL EAGLE PT OIL COMPANY COASTAL REFINING & MARKETING MOUNTAIN INDUS GAS COMPANY PACIFIC REFINING COMPANY TOTAL	0 9,527 4,800 4,278 3,436 183,909 1,981 6,470 214,401	0.16	62.29
67	PETERSON BUILDERS INC TOTAL	<u>212,854</u> 212,854	0.16	62.46

TABLE 2 (CONTINUED)
100 COMPANIES AND THEIR SUBSIDIARIES LISTED ACCORDING TO
NET VALUE OF PRIME CONTRACT AWARDS

FISCAL YEAR 1989

R A N K	COMPANIES	THOUSANDS OF DOLLARS	PERCENT OF TOTAL	CUMULATIVE PERCENT OF TOTAL
68	CONTROL DATA CORPORATION CONTROL DATA CANADA LIMITED TOTAL	207,982 <u>3,044</u> 211,026	0.16	62.62
69	ZENITH ELECTRONICS CORPORATION VERITECHNOLOGY ELECTRONICS ZENITH DATA SYSTEMS CORP TOTAL	165,893 5,021 <u>37,708</u> 208,622	0.16	62.78
70	ROLLS ROYCE PLC ROLLS ROYCE INC TOTAL	823 <u>206,755</u> 207,578	0.16	62.94
71	MONTEDISON SPA INTERMARINE U S A SELM SERVIZI ELETTRICI MONTEDI TOTAL	0 111,482 <u>85,005</u> 196,487	0.15	63.10
72	C A E INDUSTRIES LTD ALLEN CORPORATION OF AMERICA TOTAL	181,617 <u>2,741</u> 184,358	0.14	63.24
73	BLACK & DECKER CORPORATION THE ADVANCED TECHNOLOGY INC EMHART INDUSTRIES INC PLANNING RESEARCH CORPORATION TOTAL	0 95,234 113 <u>87,108</u> 182,455	0.14	63.38

TABLE 2 (CONTINUED)
100 COMPANIES AND THEIR SUBSIDIARIES LISTED ACCORDING TO
NET VALUE OF PRIME CONTRACT AWARDS

FISCAL YEAR 1989

R A N K	COMPANIES	THOUSANDS OF DOLLARS	PERCENT OF TOTAL	CUMULATIVE PERCENT OF TOTAL
78	MIP INSTANDSETZUNGSBETRIC	<u>165,467</u>		
	TOTAL	165,467	0.12	64.03
79	SMITHS INDUSTRIES PLC	0		
	AERO ELECTRIC CONNECTOR CO THE	165		
	SIMS INC	42		
	SMITHS INDUSTRIES INC USA	162,402		
	TIMES MICROWAVE SYSTEMS INC	<u>731</u>		
	TOTAL	163,340	0.12	64.16
80	ARVIN INDUSTRIES INC	0		
	CALSPAN CORPORATION	80,960		
	SYSTEMS RESEARCH LABORATORIES	<u>81,185</u>		
	TOTAL	162,145	0.12	64.29
81	CHRYSLER CORPORATION	0		
	ACUSTAR INC	64		
	CHRYSLER MOTORS CORPORATION	412		
	CHRYSLER TECHNOLOGIES ARBRN SY	127,974		
	GULFSTREAM AEROSPACE CORP DEL	293		
	GULFSTREAM AEROSPACE CORP GA	20,972		
	PENTASTAR ELECTRONICS INC	<u>10,789</u>		
	TOTAL	160,504	0.12	64.41
82	CSX CORPORATION	0		
	JEFFBOAT INCORPORATED	89		
	SEA-LAND SERVICE INC	<u>159,820</u>		
	TOTAL	159,909	0.12	64.53
83	CONTEL CORPORATION	7,075		
	AMERICAN SATELLITE COMPANY	104,725		
	CONTEL FEDERAL SYSTEMS INC	46,014		
	CONTEL OF CALIFORNIA INC	373		
	INDEPENDENT COMMUNICATIONS	<u>1,563</u>		
	TOTAL	159,750	0.12	64.66
84	MOBIL CORPORATION	159,445		
	MOBIL OIL HONG KONG LTD	92		
	MOBIL OIL ITALIANA SPA	<u>58</u>		
	TOTAL	159,595	0.12	64.78

TABLE 2 (CONTINUED)
100 COMPANIES AND THEIR SUBSIDIARIES LISTED ACCORDING TO
NET VALUE OF PRIME CONTRACT AWARDS

FISCAL YEAR 1989

R A N K	COMPANIES	THOUSANDS OF DOLLARS	PERCENT OF TOTAL	CUMULATIVE PERCENT OF TOTAL
85	EASTMAN KODAK COMPANY CYCLOTOMICS INC DATATAPE INCORPORATED EASTMAN TECHNOLOGY INC EIKONIX CORPORATION HOLSTON DEFENSE CORPORATION STERLING DRUG INC STERLING PRODUCTS INTL WINTHROP PRODUCTS INC TOTAL	51,109 29 5,843 50 69 96,980 149 1,228 57 <hr/> 155,514	0.12	64.90
86	AMOCO CORPORATION AMOCO PERFORMANCE PRODUCTS AMOCO TECHNOLOGY CO SOLAREX CORP TOTAL	148,459 792 200 52- <hr/> 149,399	0.11	65.02
87	DRAPER CHARLES STARK LAB INC TOTAL	<hr/> 140,640 <hr/> 140,640	0.10	65.13
88	LOGICON INC EAGLE TECHNOLOGY INC R & D ASSOCIATES TOTAL	73,997 22,039 <hr/> 41,716 <hr/> 137,752	0.10	65.23
89	BECHTEL GROUP INC BECHTEL CONSTRUCTION CORP BECHTEL NATIONAL INC BECHTEL OPERATING SVCS CORP BECHTEL SOFTWARE INC BECON SERVICES CORPORATION PMB SYSTEMS ENGINEERING INC TOTAL	27,828 20,629 86,047 287 62 951 46 <hr/> 135,850	0.10	65.34
90	ITT & VARO JV TOTAL	<hr/> 133,436 <hr/> 133,436	0.10	65.44
91	SUNDSTRAND CORPORATION FALK CORPORATION THE SIGNATRON INC SULLAIR CORPORATION SUNDSTRAND DATA CONTROL INC SUNDSTRAND SERVICE CORPORATION TOTAL	123,308 40 1,378 1,267 5,500 244 <hr/> 131,737	0.10	65.55

TABLE 2 (CONTINUED)
100 COMPANIES AND THEIR SUBSIDIARIES LISTED ACCORDING TO
NET VALUE OF PRIME CONTRACT AWARDS

FISCAL YEAR 1989

R A N K	COMPANIES	THOUSANDS OF DOLLARS	PERCENT OF TOTAL	CUMULATIVE PERCENT OF TOTAL
92	NAVCOM DEFENSE ELECTRONICS INC	127,904		
	TOTAL	127,904	0.09	65.64
93	HEWLETT PACKARD COMPANY HEWLETT PACKARD GMBH VERTRIEBS	122,749 405		
	TOTAL	123,154	0.09	65.74
94	DELTA DNTL PLAN OF CALIFORNIA	120,508		
	TOTAL	120,508	0.09	65.83
95	BRUNSWICK CORPORATION	120,422		
	TOTAL	120,422	0.09	65.93
96	FORSTMANN LITTLE & CO FL AEROSPACE CORP HYPERION INDUSTRIES CORP LEAR SIEGLER DVERSPED HOLDINGS PEABODY BARNES INC PEABODY FLOWAY INC PTC AEROSPACE PULLMAN COMPANY THE	0 18,152 657 99,329 580 238 165 243		
	TOTAL	119,364	0.09	66.02
97	PHILIP MORRIS COMPANIES INC ALL AMERICAN GOURMET CO THE GENERAL FOODS CORPORATION KRAFT INC MAYER OSCAR FOODS CORPORATION	63,943 69 36,955 7,497 9,625		
	TOTAL	118,089	0.09	66.11
98	CONTINENTAL MARITIME INDS CONTINENTAL MARITIME OF SAN DIEGO	33,818 82,791		
	TOTAL	116,609	0.09	66.20
99	GENERAL INSTRUMENT CORP DEL E M SYSTEMS INC	113,338 1,865		
	TOTAL	115,203	0.08	66.29

TABLE 2 (CONCLUDED)
100 COMPANIES AND THEIR SUBSIDIARIES LISTED ACCORDING TO
NET VALUE OF PRIME CONTRACT AWARDS

FISCAL YEAR 1989

R A N K	COMPANIES	THOUSANDS OF DOLLARS	PERCENT OF TOTAL	CUMULATIVE PERCENT OF TOTAL
100	NISSHIN SERVICE CO LTD	<u>109,861</u>		
	TOTAL	109,861	0.08	66.38